

Highlights Full-Year Results 2021/22

All Key growth drivers contributing

**% of total
Group volume**

**% volume growth
vs. prior year**

**38%
Emerging
Markets**

+7.9%

**34%
Outsourcing,
Long-term
Partnerships**

+4.8%

**13%
Gourmet &
Specialties**

+22.5%

