



Nicolas Jacobs
Non-executive member of
the Board of Directors*
Barry Callebaut AG

Nicolas Jacobs (1982) started his career at Goldman Sachs in 2006. In 2007 he joined Barry Callebaut as a Trader of the Global Sourcing & Cocoa business unit. One year later, in 2008, he moved to Barry Callebaut Brazil and took over the responsibility of both the cocoa and the chocolate operations for South America, after his assignment as Project Leader Strategic Projects Brazil. In 2011 Nicolas Jacobs joined Burger King Corporation as a Senior Director for Global M&A and Development, being responsible for strategic projects and expansion of Burger King within EMEA.

Nicolas Jacobs is a Board Member of Jacobs AG since 2008.

Nicolas Jacobs holds a Master Degree in law of the University of Zurich and obtained a Master of Business Administration from INSEAD in Fontainebleau.

* proposed for election to the Board to the Annual General Meeting of Shareholders of December 5, 2012

November 2012