News Release

Barry Callebaut AG: Building of a lock-up group

Zurich/Switzerland, November 22, 2018 – As communicated by bookrunner Goldman Sachs on November 16, 2018, Renata Jacobs, Nathalie Albin-Jacobs and Nicolas Jacobs sold shares in Barry Callebaut AG (the Company) through an accelerated bookbuild offering to institutional investors. In aggregate, 150,000 shares or 2.7% of the share capital of the Company was sold in the transaction. Barry Callebaut was not involved in this transaction.

Within the accelerated bookbuild offering, Renata Jacobs, Nathalie Albin-Jacobs and Nicolas Jacobs have each agreed to a lock-up on the shares that each one of them holds in the Company as of the end of the transaction for a period of 120 days until March 15, 2019 (see separate notification on the SIX website).

About Barry Callebaut Group (<u>www.barry-callebaut.com</u>):

With annual sales of about CHF 6.9 billion (EUR 6.0 billion / USD 7.1 billion) in fiscal year 2017/18, the Zurich-based Barry Callebaut Group is the world's leading manufacturer of high-quality chocolate and cocoa products – from sourcing and processing cocoa beans to producing the finest chocolates, including chocolate fillings, decorations and compounds. The Group runs about 60 production facilities worldwide and employs a diverse and dedicated global workforce of more than 11,500 people. The Barry Callebaut Group serves the entire food industry, from industrial food manufacturers to artisanal and professional users of chocolate, such as chocolatiers, pastry chefs, bakers, hotels, restaurants or caterers. The two global brands catering to the specific needs of these Gourmet customers are Callebaut® and Cacao Barry®. The Barry Callebaut Group is committed to sustainable cocoa production to help ensure future supplies of cocoa and improve farmer livelihoods. It supports the Cocoa Horizons Foundation in its goal to shape a sustainable cocoa and chocolate future.

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